

Crime and Corruption Commission QUEENSLAND

Strategic Plan 2022–2026

Our vision

Safe communities supported by fair and ethical public institutions.

Our purpose

The CCC is an independent agency combating major crime and reducing corruption for the benefit of the Queensland community.

Our values



Accountability

Integrity

Courage



The CCC has a zero tolerance for frauc and corruption.

We respect, protect and promote hum rights in our decision-making and action

Our objectives



Reduce the incidence of major crime and corruption in Queensland

Strategies

- Work with our partners to solve and prevent major crime •
- Remove the financial benefit and support for serious criminal offending
- Investigate and oversee investigations into serious and systemic public sector corruption and police misconduct
- Inform, educate and empower public institutions to build corruption resistant cultures
- Contribute to improved public policy decision making by providing independent and evidence-based advice to government

Performance measures

- Improved confidence in the work of the CCC
- Improved investigative outcomes



Build our organisational capability

Strategies

- Develop capabilities to create a healthy, collaborative and innovative culture
- Modernise and embed changes to our assets, systems, processes and workplace
- Leverage data and information to become an insight driven agency •

Performance measures

- Improved staff engagement and wellbeing
- Improved systems and analytic capability

Strategic opportunities and risks

In order to meet our objectives we will manage strategic risks and promote opportunities to strengthen our capabilities by:

	Promoting a safe and positive work environment	Future proofing our workforce	Engaging with our stakeholders	Investing wisely	Adapting and growing our capabilities	Respond borderles
ud Iman tions.	Enabling our people to have a healthy work life balance	Attracting and developing people to maintain our critical capabilities	Partnering with stakeholders to achieve outcomes we could not achieve alone	Ensuring we are doing the right projects at the right time and growing a strong governance culture	Maintaining pace with the technological changes that continue to enable crime and corruption	Adapting our support stake respond to r organised committed i

In developing this Strategic Plan the CCC has considered a range of emerging trends that are likely to impact our operations.

- increasing job market stability.
- integrity agencies.
- increasingly borderless crime.



- Illicit markets of high value or high public impact
- Crimes against children and vulnerable people
- exploitation of public sector resources
- and workforce planning

Emerging strategic trends

• Attraction and retention of talent is becoming increasingly difficult as a result of economic conditions, generational changes in expectations of the workplace, and

An increased focus and attention on the role, contribution and independence of

Crime and corruption continue to be enabled by increasingly sophisticated technology, driving the continued need for investment in individual and organisational capability to maintain pace with these technologies.

The role and impact of national crime agencies is growing in response to

Our areas of focus in 2022–23

Crimes involving risks to, or actual loss of life or serious injury to a person

Corruption involving improper influence, abuse of authority and

Critical organisational capabilities including digital, analytics, intelligence,

nding to ess crime

Maintaining public confidence

ur services to akeholders to o major and ed crimes l in multiple jurisdictions

Communicating to the public the outcomes we achieve and the contribution we make to the community

Proactively developing intelligence

Continue to build our intelligence capability and products to identify future areas of focus and effort