CRIME & MISCONDUCT COMMISSION
No. 2005 - 5 Date 7 COO
IN THE MATTER OF:

# RECORD OF INTERVIEW - COUNCILLOR (

OP GRAND

EXHIBIT No. 1 S.29 CLERK

TAPE NO:

1 (of 1)

DATE:

17.01.06

PLACE:

GOLD COAST CITY COUNCIL

TIME COMMENCED:

11:07 AM

TIME CONCLUDED:

11:26 AM

**INTERVIEWEE:** 

COUNCILLOR GRANT PFORR

INTERVIEWER/S:

**DETECTIVE INSPECTOR KEN BEMI** 

**LEGAL OFFICER:** 

DANIEL BOYLE

RE:

**OPERATION GRAND** 

FILE NUMBER:

MI-05-2482

Complainant: Subject(s): Investigator: Statement Of: Legal Officer: OPERATION GRAND
OPERATION GRAND
DETECTIVE INSPECTOR KEN BEMI

Legal Officer: File Number: Directory: COUNCILLOR GRANT PFORR DANIEL BOYLE

MI-05-2482

COPY TAPE 1 OF 1 - RECORD OF INTERVIEW BETWEEN DETECTIVE INSPECTOR KEN BEMI OF THE CRIME AND MISCONDUCT COMMISSION AND COUNCILLOR GRANT PFORR. HELD AT THE GOLD COAST CITY COUNCIL ON TUESDAY 17 JANUARY 2006. ALSO PRESENT INVESTIGATOR CRAIG HAWKINS.

LEGAL OFFICER: DANIEL BOYLE

**RE: OPERATION GRAND** 

KB = Detective Inspector Ken Bemi (CMC)

GP = Councillor Grant Pforr

CH = Investigator Craig Hawkins (CMC)

1	KB	The time now is 11:07 am on Tuesday the 17th day of January 2006. I'm present at the
2		Nerging Council Chambers and Lintend to conduct an electronic record of interview with
3		Councillor Grant Pforr in relation to a current inquiry that the Crime and Misconduct
4		Commission in Brisbane is currently undertaking pertaining to the Gold Coast City
5		Council elections held in March 2004 and related events as delineated in the terms of
6		reference. For the purpose of voice identification I'll ask every person present here
7		starting with myself to state their full and correct name. My full name is Kenneth
8		William Bemi. I'm a Detective Inspector of Police currently performing duties at the
9		Crime and Misconduct Commission in Brisbane.
10		
11	CH	My full name is Michael Craig Hawkins. I'm an investigator with the Crime and
12		Misconduct Commission in Brisbane.
13		
14	KB	Your full name thanks?
15		The state of the s
16	GP	Ahh Councillor Grant Pforr, a Divisional Councillor for Division 3.
17		THE LATE AND A LATE Commeiller is to conduct a tane recorded interview with Voll.
18	KB	What I intend to do today Councillor is to conduct a tape recorded interview with you. By that I mean whatever you say or I say or my colleague says will be recorded as we
19		speak. Are you agreeable to participate in this interview here today?
20		speak. Are you agreeable to participate in this interview nero today.
21 22	GP	That's fine.
23	Gr	That's line.
23 24	KB	Do you understand what I wish to talk to you about today?
25	KD	Do you understand what I wast to suzza as you
26	GP	Ahh I believe so the document that you've just shown me.
27	O1	
28	KB	Yes it's in relation to a a briefing paper dated the 16 December 2004 and that should be

Complainant: Subject(s):

29 30

OPERATION GRAND OPERATION GRAND

the 16 December 2003.

Investigator: Statement Of: DETECTIVE INSPECTOR KEN BEMI COUNCILLOR GRANT PFORR

Legal Officer: File Number: DANIEL BOYLE MI-05-2482

Directory:

33 KB It was a typo and specific  34 Sorry was that the meeting date or was it the 18 <sup>th</sup> I can't - no it was the 18 <sup>th</sup> January wasn't it when [ui] second meeting. It's alright.  36 That's okay.  38 KB That's okay.  39 If that's the correct date of that meeting that's fine.  40 GP If that's the correct date of that meeting that's fine.  41 KB Specifically what I wish to discuss with you is a note that was made on a copy of this briefing paper to identify the handwriting and under what circumstances it was made.  44 GP I understand.  46 GP Ahh 29 <sup>th</sup> of the 12 <sup>th</sup> 1957 (29.12.'57)  50 KB And your current address?  51 GP Ahh my current address is 29 Lindsay Parade, Paradise Point.  52 GP That's correct.  53 GP That's correct.  54 GP That's correct.  55 KB How long have you held that position for?  66 GP Ahh this is my first term since ahh the March elections in 2004.  67 KB And what Division do you represent?
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61 GP Ahh this is my first term since ahh the March elections in 2004. 62
62
65 KB And what Division do you represent:
64
65 GP Ahh Division 3 as I've stated which covers umm Hope Island, Paradise Point, Runaway
Bay, Coombabah.
67
68 KB Thank you. Now earlier on I made reference to a document that was dated the 16 <sup>th</sup>
December 2004 and it appears to be a briefing paper that outlines objectives, strategies, consensus on issues, the resource and next action. I'll show you that document.
71
72 GP Yep which is incorrectly dated.
73

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DETECTIVE INSPECTOR KEN BEMI
COUNCILLOR GRANT PFORR
DANIEL BOYLE
MI-05-2482

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		th
74	KB	Alright. It's got here the 16 <sup>th</sup> the 16 <sup>th</sup> December 2004. I believe that should be the 16 <sup>th</sup>
75	ILD	December 2003?
76		
77	GP	That would have been correct. I remember seeing that document at the first meeting.
78	O1	That would have over services
79	KB	And this was tabled at the first meeting the document okay?
80	KD	
	GP	It came in the meeting ohh probably half way through. It wasn't there on the table when
81	GP	we came in it was brought in later and I can't remember whether Chris brought it in or
82		one of his assistants.
83		Offic of this assistants.
84	KD	Alright can you tell me who prepared this paper?
85	KB	Airight can you ten me who prepared this paper.
86	~ <b>~</b> ~	I've got no idea who prepared it. I suspect ahh Chris Morgan may have prepared it.
87	GP	I've got no idea wno prepared it. I suspect aim Chris Worgan may have perf
88		TT 1 0 0 1 10
89	KB	He's from Quadrant?
90		
91	GP	That's correct.
92		
93	KB	Can you tell me why it was prepared?
94		and the state of t
95	GP	Ahh probably dot points for for us to look at.
96		
97	KB	And who organised this meeting?
98		a decrease with a secondarion with
99	GP	Umm I'm not aware of who organised it. I went - my initial ahh association with
100		Quadrant was to use them for umm sort of media professionalism ahh 'cos not being -
101		being my first campaign ahh I didn't have a lot of knowledge in how how to run a
102		campaign. Ahh we had done some initial ahh work ourselves from October. We'd
103		already started umm with our business cards.
104		
105	KB	Yep
106		1 1' when the subgroup nossible
107	GP	A number of ahh ahh local newsletters some advertisements ahh wherever possible
108		getting out to community groups meeting with them. Ahh I'd had some initial discussions
109		with several councillors past and sitting councillors to see what was the best way of of
110		handling a campaign and abh I actually went to Dawn Crichlow and Dawn Crichlow's
111		abb journalist Henry Black helped me with my first October/November newsletter that
112		went out in the the free one that gets delivered to Division 3 and that was my first initial
113		media out there.
114		
115	KB	Right
116		

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DETECTIVE INSPECTOR KEN BEMI
COUNCILLOR GRANT PFORR
DANIEL BOYLE

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117	GP	But I obviously thought well if we're going to run a professional campaign we need
118	Gi	and fassional neonle and umm I think abb in speaking to the previous Mayor Gary Bandon
119		hald used abb Quadrent before and the word was that they were a professional group so i
120		made contact with Quadrant. Had never met Chris Morgan before ann and i assume that
		going to that meeting at that date that it was only my wife and myself and I was very
121		surprised to find that there was other people there.
122		Surprised to find that there was stated people.
123	WD.	Can you recall other people there at that meeting when you attended at Quadrant?
124	KB	Call you recan outer people there at that meeting
125	C.D.	Albaria I an yan
126	GP	Ahh yes I can yep.
127	T/D	XV
128	KB	You can. Can you tell me who else was present?
129		Ahh Brian Rowe umm Rob councillor well Rob Molhoek at the time. Umm Greg Betts
130	GP	who I'd never met before. Ahh Roxanne Scott umm there was ahh Councillor Power ahh
131		who I'd never met before. Ann Roxanne Scott until there was ann Councillor Robbins and I think Councillor Shepherd may have come later. They were the
132		Councillor Robbins and I think Councillor Shepherd may have come facer. They were and
133		only sitting councillors [ui].
134		Way call it a briefing paper or how would you
135	KB	So how did you come to get this paper? You call it a briefing paper or how would you
136		describe this?
137		1 6
138	GP	Well I dunno. To me it's like an agenda of a meeting.
139		11.11 - fabia a gonda?
140	KB	Say an agenda. So how did you come to get hold of this agenda?
141		the most in a probably half way through
142	GP	It was brought - as I said it was just brought in to the meeting probably half way through.
143		It was olought as I state to was just a series of an intro - it was It wasn't sitting on the table when we got there umm it was more of an intro - it was
144		brought in by one of Chris Morgan's staff.
145		
146	KB	Were you expecting a document like this at the meeting at all?
147		vii vii a fratas to he addressed
148	GP	Well I mean if I go to a meeting I'd suspect some sort of notes to be addressed.
149		
150	KB	But
151		Abb we just beginned to the second of the second to the second of the se
152	GP	We had probably a couple of pencil ideas in our own mind. Ahh we just basically go
153		down we took some samples of what we we had done so far. We had our own little ahh I
154		suppose display book umm and we went in with that thinking well we'll start with that
155		and see where we go from there.
156		the state of the moonle that were in
157	KB	But as far as you were concerned you weren't expecting these other people that were in
158		attendance only yourself and your wife?
159		
160	GP	No not at all yeah.
	Camer 1	OPER ATION GRAND

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DETECTIVE INSPECTOR KEN BEMI
COUNCILLOR GRANT PFORR
DANIEL BOYLE

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Directory:

161		
162	KB	And what's your wife's name?
163		
164	GP	Ahh Elizabeth ahh Liz Pforr. She likes to be called Liz.
165	O1	
166	KB	And she decided to attend
167	KD	And she decided to attend
	CD	Liz was my - well she was my campaign manager.
168	GP	Liz was my - wen she was my campaign manager.
169	WD.	A Lui alba
170	KB	Alright
171	CD	at 11.1.1.1.0 harden ich abb et school abb as a full time teacher. She'd been there for
172	GP	She ahh she left her her job ahh at school ahh as a full time teacher. She'd been there for
173		6 years and ahh she wanted a change of thing and in the interim she became my campaign
174		manager and we worked very well together over the years of all our government
175		applications for funding for grants for our our youth and sporting facilities that we've
176		done through Surf Life Saving and and the current one out at Coomera. Umm we sort of
177		knew each other so you know we knew what - well being married as well - we knew what
178		each other thought and where we wanted to go with something.
179		
180	KB	Alright so you and your wife attend. There's other people whom you've outlined in
181		attendance at the meeting.
182		
183	GP	Yes
184		
185	KB	The meeting was with Chris Morgan of Quadrant.
186		
187	GP	Yes yes. It started with Chris and then I think Councillor Power arrived. I think ahh Sue
188		- we sat in reception and I think I stated ahh I ran into umm Sue Robbins out in the car
189		park. Ahh I don't really - I just said hello to her in the car park I don't think she really
190		knew who I was 'cos I sort of hadn't seen her for years and years and years. Ahh she just
191		politely said hello and she went in and she wasn't in reception when I went in. She was in
192		ahead of us so I suspect she was already in ahh sitting talking to Chris Morgan.
193		
194	KB	What time did this meeting commence?
195	IXID	White time did this meeting comments.
196	GP	Ohh look I don't have my notes on me but it would be in my diary.
190	OI.	Offin look I don't have my notes on me out to would be an any
	KB	Any idea? Morning, afternoon on the 16 <sup>th</sup> December 2003?
198	КD	Any idea: Worlding, attended on the 10 2000 and 10 10 2000 and 10 10 10 10 10 10 10 10 10 10 10 10 10
199	CP	I think it was the late afternoon from from memory 'cos it went went quite late but I can
200	GP	certainly confirm that in my diary. It would be a diary entry and I submitted that all to the
201		CMC both my wife's and my own diary and they would both confirm the time.
202		CIVIC DOLLI HILY WHE'S AHE HILY OWN CHARLY AND CHICAGO WOULD SOUTH COMMENT AND AND CHICAGO
203	T/D	So you can't recall Chris Morgan handing this document out himself during the meeting?
204	KB	So you can't recall Chins worgan handing this document out himself during and mounts.

OPERATION GRAND
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205 206 207 208 209 210	GP	Well honestly believe that his - his his - one of his assistants came in. It could have been any staff member umm who brought it in and and just handed it to Chris. It may then have got - the bundle may have been passed to the first person and then was handed around the table from there.
211 212	KB	So did all attendees at that meeting receive this document?
213 214	GP	I think we all did. I think my wife and I just shared one.
215 216	KB	So there was one copy between your wife and yourself?
217 218	GP	Yeah
219 220 221	KB	Now this document was obtained by the Crime and Misconduct Commission from yourself.
222 223	GP	I also supplied - I supplied yes.
224 225	KB	Yes alright so it's part of your documentation that you supplied.
226 227 228	GP	Yep and I and I checked this morning and I took a full copy of what I supplied to you and I do have a copy of that.
229 230	KB	Alright. If I can now show you the document.
231 232	GP	Yep
233 234	KB	And take notice of any of the notes on the first page.
235 236	GP	Yes
237 238	KB	If you come to the second page under "Consensus on Issues"
239 240	GP	Yes
241 242	KB	and next to "Growth Management" now there's some notes that appear.
243 244	GP	Yes
245 246	KB	Can you tell me who made those notes?
247 248	GP	That's my handwriting.

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249	KB	Can you tell me what that says at all?
250 251 252 253 254 255 256 257 258 259	GP	Well being a registered builder umm I obviously have a a feel for what I believe is is good building and bad building ahh particularly in development and during the discussion around the table I just made a couple of notes of some issues that I thought well maybe of importance and I quickly just put them to paper. Umm but as a - obviously there was no other discussion and I didn't really put any other ahh consensus of other issues because I really thought well I agree water was one and sewerage and public roads and the usual things and I thought well narrow streets is probably another thing that I would would try and campaign on.
260 261	KB	Can you read out what that says?
262 263 264	GP	It just says Development ahh and then it says minimum 17.5 metres narrow streets. It's just a bit of notation for myself.
265 266	KB	And where did that refer to?
267 268	GP	Where did it refer to?
269 270	KB	Yeah
271 272	GP	Next to next to growth management it's here sitting there.
<ul><li>273</li><li>274</li></ul>	KB	Any specific street or?
<ul><li>275</li><li>276</li><li>277</li></ul>	GP	Well when I door knocked ahh 'cos that was one of the first things we started to try and - and I've lived on the Coast for 48 years now.
278 279	KB	Yeah
280 281 282 283 284 285 286	GP	So I know I've lived from from Tweed Heads up to Paradise Point. Umm I know the Gold Coast streets pretty well so I've experienced narrow streets in most sub - you know most Divisions of the Gold Coast. Umm I have particular interest in in Sydney Nolan Drive at Coombabah because I believe that was ahh an old planning scheme that ahh should have been [ui] transport modes and wasn't and subsequently umm paying for it at the end of the day. Ahh poor poor design.
287 288	KB	So you made that notation? That's your handwriting?
289 290	GP	Yeah
291 292	KB	As you've stated.

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293 294	GP	Yep
295	KB	When did you make that notation?
296 297	GP	That would have been made at the meeting.
298 299	KB	So before you left the meeting? During the meeting that was made?
300 301	GP	During during the meeting just quickly.
302 303	KB	Alright
304 305 306 307 308 309 310	GP	Umm but I actually left the document on the table and my wife actually picked it up 'cos we were I think just it wasn't needed. I didn't need to take it away 'cos when you look at it it's the objectives, strategic, consensus, growth, resources I mean I'm very familiar with sitting up business plans as I've done for the Surf Club so really they're they're strategies that you use doesn't matter what you do.
311 312	KB	So when the meeting was concluded you're saying that you didn't take
313 314	GP	No
315 316	KB	this copy with you.
317 318	GP	I left it there but my wife picked it up. She said she might - she obviously took it for referral later on herself.
319 320 321	KB	And what happened to it?
322 323	GP	I see enough paperwork I don't need
324 325	KB	What happened to it after the meeting when your wife
326 327 328 329	GP	Ahh we - I mean we keep very good records and ahh obviously we kept it and ahh when we were asked to by the CMC to supply all the documentation we did so. As you see it's our submission was quite extensive.
330 331	KB	So was it taken back to your home to your office?
332 333	GP	Yeah yep
334 335	KB	Which one?
336	GP	To home.
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~~=		
337 338	KB	To home.
339	I CO	To home.
340	GP	Yeah. At that stage our home - our office is in our home.
341 342	KB	Right
343	KD	Right
344	GP	Yeah we don't have a a business registered shop front or something like that.
345	TZT)	G 1
346 347	KB	So how many copies did you leave with? Just the one copy just this?
348	GP	I didn't leave with anything. My wife
349		~
350 351	KB	Sorry your wife.
352	GP	My wife just would have picked this copy up.
353		
354 355	KB	So there are no other ahh copies taken only the one?
356	GP	Well I've copied it since.
357		•
358	KB	Yeah
359 360	GP	And submitted it to you.
361	01	2.2.2.0 0.00.2.2.00
362	KB	Yep
363 364	GP	Umm but I didn't - I don't - I would have only just grabbed one copy.
365	O1	Chini but I didn't - I would have only just general services.
366	KB	Alright so there's only the one that was taken away?
367 368	GP	She would have grabbed the one copy yeah. What was the use of taking any more?
369	O1	She would have graced the one copy years. William was the tree in the second
370	KB	Yep. And you said that you have since made copies of that?
371 372	GP	I've made - since made copies of it yes umm
373	O1	Tye made - since made copies of it yes diffin
374	KB	That was after the meeting of course?
375	CD	No well when the CMC
376 377	GP	No well when the Civic
378	KB	Yeah after the meeting you had at Quadrant?
379	CID.	No. 1. 1. 1. CMC - 1. 1 for up to supply do supportation
380	GP	No when the CMC asked for us to supply documentation
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381 382 383 384 385	KB	Yeah yeah but that was after the meeting. That wasn't the day you didn't make copies the day of the meeting at Quadrant?
386 387	GP	No no no I've only made copies of it because it was in our files
388 389	KB	Yep
390 391 392	GP	umm that was kept either in a in a A4 folder or it was in the loose-leaf umm refer documents.
393 394	KB	After you made that notation on the document did you speak about that at all?
395 396	GP	Did I speak at the meeting about it? No.
397 398	KB	You didn't.
399 400 401	GP	No. That was just something that I had ahh I felt was an important planning issue ahh that needed to be addressed across the City.
402 403	KB	So you didn't raise it at the meeting? You didn't speak on that notation you made?
404 405 406 407 408 409	GP	Ahh look as I, as I said in ahh before I think in my statement or at the Inquiry ahh the first part of the meeting was just around the room the individuals just to say who you are what you've done. This I believe came well and truly late in to the thing and really we - a lot of us dismissed it. Umm I wasn't there as I stated for funding. I was there to get professional help to make sure that I was on the right umm right road for ahh my media and presentation.
410 411 412	KB	Is that the only notation you made?
413 414 415	GP	I believe so. I mean that's a copy. I mean if you've got any other - if there's any other copies I'm happy to
416 417	KB	So it was next to growth management. It had the word "development"
418 419	GP	Yep
420 421 422	KB	"minimum 17.5 metres narrow street". Is that referring to future developments should be 17.5
423 424	GP	Yes. Wider roads than currently that they are.
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425	KB	Minimum?
426 427 428 429 430 431 432 433 434	GP	Yeah
	KB	And that was your view?
	GP	That was my view and I think quite a few views of a lot of other people in the community who live in streets that are narrow.
	KB	Do you know if the other attendees at that meeting took this document away with them?
435 436 437 438 439	GP	No. Look I was one of the last ones there umm I think umm my wife and myself just chatted umm with Councillor Molhoek. Molhoek and Mr Rowe we were probably we were the last ones that were left at the meeting. We were just talking about generally about how we were going with our campaigns.
440 441	KB	How long did the meeting go for?
442 443	GP	Umm it was a couple of hours at least a couple of hours.
444 445	KB	And what was resolved at the end of that meeting anything? What was decided?
446 447 448 449	GP	Umm that we would have another meeting basically umm and I think ahh I thought I wrote somewhere down the meeting, the next meeting or something like that. Is there another page there?
450 451	KB	No
452	112	
453	GP	It says next meeting.
454 455	KB	When did the next meeting
456	KD	
457	GP	At the end of agenda item. Next action no. Resources nuh. All that was resolved that
458		there would be another another meeting just to keep us up-to-date.
459	KB	So this notation was of your own volition. It was your idea to make that notation?
460 461	KD	50 (ms notation was 62 years)
462	GP	Yep
463		
464	KB	No-one suggested you do that?
465		Voylre talking December
466	GP	No. Look it's been that long ago. You're talking December
467		wr 1
468	KB	Yeah
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469 470 471 472 473 474 475 476 477	GP	You're tryin' to ask me something that to be very accurate about. I mean I looked at it. This was my reaction. I picked it up. I looked at it and I've gone yeah objectives, strategies, consensus, resources, next action. Standard business practice. Looked at a couple of the items gone growth management okay development - I had a couple of issues in my head narrow streets. Made a notation [ui] and really watched the body language and trying to get the feel of the people I hadn't met before. I mean what were these people in the room for. You know I wasn't expecting those people there. I thought I was having a one on one with Chris Morgan and my wife.
478 479 480	KB	Craig
481 482	СН	Did you end up getting any assistance and advice for your?
483 484	GP	Ohh obviously
485 486	CH	Yeah
487 488	GP	That was all put
489 490	CH	So it was all part
491 492 493	GP	Yeah I gave you all that electronic versions and the hard copy versions. I gave you everything bar probably cor flute [ui] and the signs. I think I even supplied the plastic stands that had like the name on.
494 495 496	KB	You don't know the date of that next meeting?
490 497 498	GP	Ahh that was in January.
499 500	KB	2004?
501 502	GP	Yeah
503	KB	Before the elections?
504 505 506 507 508 509 510 511	GP	Yeah yeah. We only had two meetings. Umm with as in the people that were at the first and then actually not all of them were there anyway and I can't remember who attended the second one not accurately. Umm and really there could have been in and out you know that some come some left. It was nearly one and one type of thing at the second meeting. And the rest of the time it was just phone call such and such is your printing is ready come down and pick it up. My wife would have shot down picked it up. Had 15 minutes with Chris updated him on a few things umm just running meetings.

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513	KB	That's all I have Craig. Would you like to say anything further Councillor?
514	KD	
515	GP	Umm not really I, I probably will send some stuff up to you particularly in relation to ahh
516	O1	
517		
518		a letter to ahh another person within the Civic in relation to all part of Bulletin of myself prior to the election and after the election. So I'll make that all part of
519		my submission.
520		for your time today. Do you agree that you
521	KB	Submission - thank you. Thank you for your time today. Do you agree that you
522		participated in this interview of your own free will?
523		
524	GP	Of course.
525		And is what you've told me true and correct to the best of your knowledge and belief?
526	KB	And is what you've told life true and correct to the
527	C.D.	The ette might
528	GP	That's right.
529	KB	That being the case the time now is 11:26 am on Tuesday the 17 <sup>th</sup> day of January 2006
<ul><li>530</li><li>531</li></ul>	KD	This interview is now concluded.
532		11110 111102 122 123
533	GP	Okay
534	-	
535	INT	ERVIEW CONCLUDED
536		
537	TAPE ENDS	

AL/I-PFORR, Grant Tp1 of 1 17.01.06

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COUNCILLOR GRANT PFORR

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- 1. Objectives
- 2. Strategy
- 3. Consensus on issues
- 4. The Resource
- 5. Next action

### Objectives

- To achieve consensus among a select group of Councillors and Candidates that acknowledge public concern on (5) key issues that are top of mind across all Divisions. And most importantly to promote a desire on the part of this group to jointly work together to achieve prompt, cost effective solutions.
- To work to re-establishing on the part of the electorate, pride and respect in these Councillors/candidates as a result of their professional conduct and their consensus on solutions they propose to key city issue problems.
- To focus public opinion on these individual Councillors/candidates in that they recognize/understand the frustrations of rate payers and business houses alike and are willing to adopt a joint common sense approach to solutions.
  - To develop a resource of management & marketing expertise plus funding, that individual Councillors/candidates can access as required to compliment their own Campaign Committee structures. This combined resource being initially to harness the experience of sitting Councillors and Quadrant's marketing skills and be available only to individuals in the nominated group for the purpose of projecting an agreed position on the 'key city issues'.

#### Strategy

- The overall plan is comprised of four elements -
  - 1. group consensus on above objectives;
  - 2. agreement on a defined 'charter' that can be presented to campaign donors to engender confidence;
  - 3. an agreed media position once awareness of this resource for 'Campaign for Commonsense in Council' (working title) becomes public and finally...
  - 4. the development and management of the resource inventory.

## Consensus on Issues

Suggested 'key city issue' topics in no particular order are:

- Growth management Development. Mr. 17-5 M NALROW STREET Environment
- Crime / public safety
- Water -Conservation/supply
- Water Flood prevention
- Public transport
- Roads
- Any other 'key topic' not included?

#### The Resource

The extent of the Resource will naturally depend on the size of the funding achieved. Where various jobs can be combined, costs efficiencies can apply. The Resource could potentially include:

- Research (city wide and by division)
- Professional graphic art & design resource
- Professional copy writing resource
- Photography co-ordination
- Advertising & public relations
- Corflute signage & brochure printing e.g. 'how to vote' literature

- Campaign strategy development
- Pre election planning e.g. door knocking
- Booth worker recruitment and management
- Election Day check list

## **Next Action**

- Consensus on Objectives
- Consensus on key city issues
- Attitude to eventual Media position
- Funding
- Resource requirements