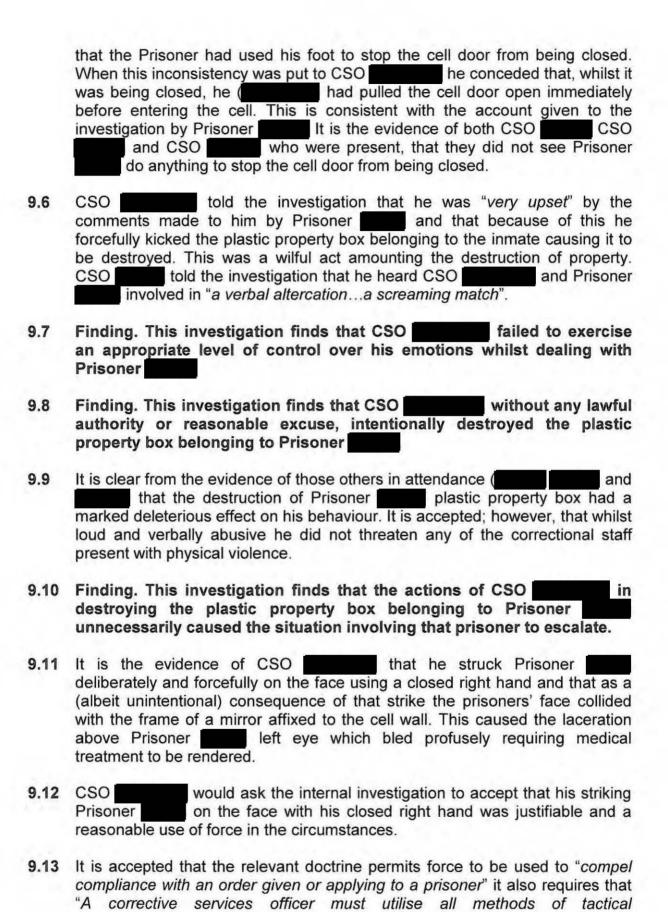
# COVER SHEET INVESTIGATION REPORT



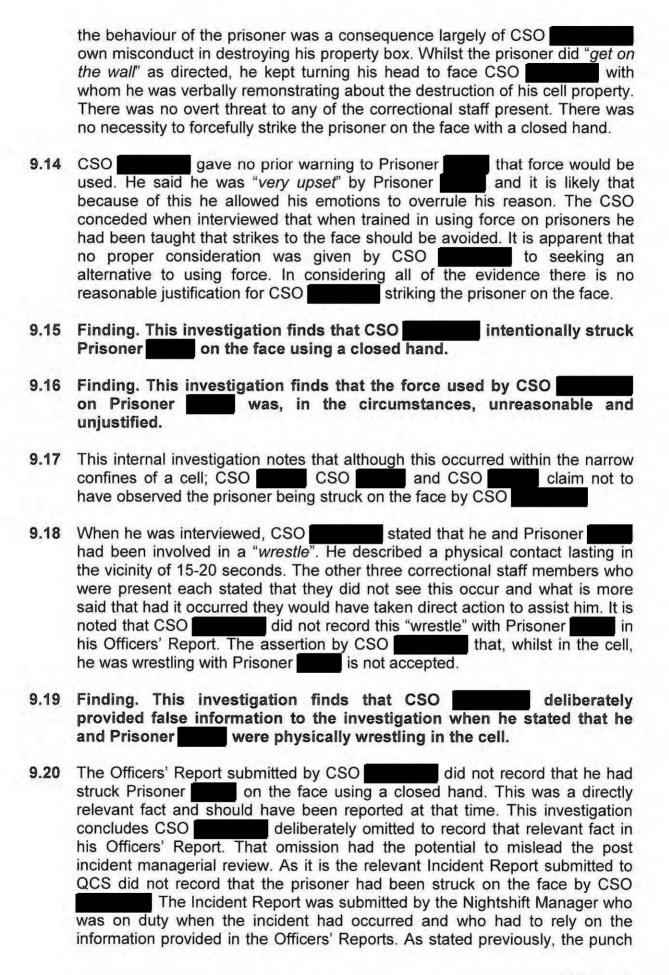
Reference No:
Date: 28 January 2016
Title: REPORT INTO THE CIRCUMSTANCES SURROUNDING THE USE OF THE CORRECTIONAL STAFF AT THE ARTHUR GORRIE CORRECTIONAL CENTRICON 30 DECEMBER 2015
Subject to legal professional privilege
Investigation Recommendations Submitted for Endorsement
I submit the attached Investigation Report on the above matter and make the recommendations detailed in pages 68-69 for endorsement by the Managing Director.
Office of Professional Integrity The GEO Group Australia Pty Ltd
Approval by the Managing Director
The General Manager is directed to implement the endorsed recommendations, as amended.  28 01 2016  Managing Director  The GEO Group Australia Pty Ltd
Certification by General Manager (to be completed and returned to the Director Correctiona Services)
I certify that the endorsed recommendations have been accepted and will be implemented.  Accordingly, they have been logged in the Centre's Register of Recommendations together with deadline dates for implementation to readily track the status of implementation.
General Manager Centre:

- 9.0 Assessment of the Evidence and Findings of Facts.
- 9.1 This investigation is satisfied, on the available evidence and on the balance of probabilities, that as a consequence of force being used on his person by CSO at the AGCC on 30 December 2016, Prisoner sustained a wound above his left eye.
- 9.2 This investigation is satisfied, on the available evidence, that the copy of the photograph reproduced at 1.2.1 of this Report is an accurate depiction of the

	wound sustained by Prisoner during that use of force incident at the AGCC on 30 December 2015.			
9.3	participated in an electronically recorded interview with the Investigator. At the commencement of the interview CSO was informed of the subject of the internal investigation, in accordance with the relevant Company policy he was cautioned that he was not obliged to say or do anything; he was also warned about the potential consequence of providing any information that was deliberately false and/or misleading during the course of the interview.			
9.4	CSO told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for assistance (Code Yellow) at told the investigation that he had attended the call for a state of the code Yellow) at the call for a state of the c			
9.5	It is CSO assertion that Prisoner became abusive are directed racially abusive comments toward him. CSO recorded his Officers' Report that Prisoner had used his hands to stop his condend from being closed by the correctional staff. During questioning he state			



communications and situational response and consider the most appropriate option for a safe and effective outcome to ensure only a reasonable amount of force justified by law is used to effect a lawful purpose." The deterioration in



	had been submitted.				
9.21	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he deliberately failed to record material information (striking the prisoner on the face) in an official record (Officers' Report) that he had an obligation to record.				
9.22	CSO Officers' Report fails to describe how it was Prisoner sustained the wound to his face. This investigation concludes that CSO deliberately omitted to record that relevant fact in his Officers Report. He also reported that Prisoner used his hands to keep the ce door from being closed. It is the evidence of the others present as well as Prisoner that did not occur. This investigation concludes that in the material particular CSO Officers' Report ir false/misleading.				
9.23	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he deliberately failed to record material information (how the prisoner sustained a facial wound) in an official record (Officers' Report) that he had an obligation to record.				
9.24	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he negligently failed to record material information (the wilful destruction of the property box had on Prisoner in an official record (Officers' Report) that he had an obligation to record.				
9.25	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he deliberately failed to record material information (his behaviour when he became involved in a verbal altercation with Prisoner in an official record (Officers' Report) that he had an obligation to record.				
9.26	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.14 when he knowingly made a false declaration (that risoner used his hands to prevent the cell door from bewing closed) in an official record (Officers' Report).				
9.27	Police Action. As previously mentioned, the incident had been reported by the Centre to the CSIU. On 21 January 2016, IOMS recorded that the CSIU had referred the matter back to the Centre for action.				
9.28	The Officers' Report submitted by CSO failed to record; his observations of Prisoner plastic property box being destroyed, the				

	effect of this on Prisoner behaviour, the conduct of CSO in engaging in a verbal altercation ("screaming match") with the prisoner, specifically how the inmate had sustained the wound to his face as well as any description of how CSO had used force on the prisoner. CSO denied deliberately omitting this relevant information from his Report. Taken at its best this failure to record this highly relevant information was negligent by CSO
9.29	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he negligently failed to record material information (how the prisoner sustained a facial wound) in an official record (Officers' Report) that he had an obligation to record.
9.30	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he negligently failed to record material information (the effect the destruction of the property box had on Prisoner in an official record (Officers' Report) that he had an obligation to record.
9.31	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he negligently failed to record material information (the behaviour of CSO when he became involved in a verbal altercation with Prisoner in an official record (Officers' Report) that he had an obligation to record.
9.32	Finding. This investigation finds that CSO was in contravention of the Gross Misconduct provisions of the Company's Code of Conduct & Ethical Behaviour at 4.5.15 when he negligently failed to record material information (a description of the force used by CSO on Prisoner in an official record (Officers' Report) that he had an obligation to record.
9.33	The investigation notes that CSO did describe the destruction of the plastic property box as being accidental when CSO "tripped" over it. Though maintaining that he did not see CSO punch Prisoner on the face he described in his Report how Prisoner face "accidentally" made contact with the frame of the mirror affixed to the cell wall. No adverse finding is made in relation to the conduct of CSO
9.34	The investigation accepts the evidence of CSO that he could not see very much of what occurred in the cell as he remained at the door and there were three CSOs in front of the prisoner. No adverse finding is made in relation to the conduct of CSO

## 10.0 Matters Arising.

- Matter Arising 1 The use of body worn/ hand held video recording devices at incidents. It was apparent that no body worn or hand held recording devices were deployed at the incident in \_\_\_\_\_\_ on 30 December 2015. The responding correctional staff, who were interviewed, each stated it has not been the practice, for some considerable time, to deploy such video recording devices during incidents at the AGCC. In NSW particularly the deployment of hand held video recording devices are mandated by the client on any planned use of force, deployment of the CERT 1 response or at any occurrence where use of force may, in the circumstances, reasonably be foreseen.
- 10.2 These video recordings must be reviewed as part of the post incident managerial review of any incident involving the use of force by custodial staff on inmates. There is very effective policy and procedure currently in place in the NSW centres that are being operated by the Company. That doctrine gives direction on by whom, how and when hand held video recording devices are to be deployed. It also gives direction on how the video products are to be stored. The use of body worn or hand held video recording devices at incidents is viewed as an essential safeguard for the Company's employees as it records exactly what happened in the interaction between custodial personnel and a prisoner including the words exchanged, as well as the demeanour of the inmates and employees involved.
- 10.3 It is apparent that similar doctrine is not currently place at the AGCC and it would also appear that it is not mandated by the client in that State. It is also noted that in November 2015, QCS initiated the trial of body worn video recording devices in a number of correctional facilities it operates.
- 10.4 It is the experience of the OPI that incidents (where force has reportedly been used on prisoners by correctional staff) sometimes occur in areas where there is no CCTV coverage such as the interior of cells and in interview rooms. In these cases, lacking CCTV recordings, hand or body worn video recordings of what transpired would assist greatly in determining proper outcomes. They may also assist the Company in managing any subsequent litigations arising from incidents.
- 10.5 There has been an increase over time in the reported number of incidents at the AGCC. This includes incidents involving use of force by custodial staff on prisoners. It is highly likely that the matter subject of this investigation may have had very different outcomes had the interaction between Prisoner and the responding correctional staff been recorded using a hand held or body worn device. In this case whilst the initial incident was spontaneous the response involved a large number of custodial staff attending the unit and locking it down. In such a case it would have been practical and beneficial for a body worn or hand held recording device to be deployed.
- 10.6 Matter Arising 2 The concern raised by United Voice about the treatment of CSO by senior managers at the AGCC. When CSO presented for interview he was accompanied by an official from United Voice

	meeting he two senior discussed. within that however, t	The Union Official raised his concern that the letter by CSO on 7 January 2016, had been written following a had been directed to attend with the Deputy General Manager and managers where the incident involving Prisoner had been The voluntariness of CSO admissions, contained letter, was clearly being questioned by the Union Official. CSO is currently suspended from duty. This was initially without pay; hat has since been re-considered following an approach by the the employee is now being remunerated.		
10.7	The circumstances of the production of the letter by CSO had not previously been known to the investigation which endeavoured to ensure that CSO was afforded procedural fairness during this investigation process.			
10.8	Matter Arising 3 – The employment of CSO  established that CSO  had been employed at the  Correctional Centre (* between late 2009 and early 2010 when his employment with the Company was terminated. This would appear to have related to an unacceptable attendance record.			
10.9	Head Office confirmed the relevant Company database had been endorsed to reflect Mr was not suitable for re-employment with the Company. Despite this he gained employment with the Company at the AGCC during 2015.			
10.10	The AGCC HRM told the investigation she had not been aware of the database recording former employees who were deemed to be unsuitable for any further employment (it may be recalled that this had been created following a recommendation from an internal investigation conducted by the OPI). It is likely then that other Centre's may not be aware that the status of any former employees seeking re-employment with the Company should be checked against this record and appropriate advice/guidance obtained before any offer of employment is made to them.			
11.0	Recommendations.			
11.1	It is recommended that:			
	11.1.1	A disciplinary hearing is convened to determine whether CSO has contravened any of the provisions of the Company's Code of Conduct & Ethical Behaviour relating to the findings at 9.15, 9.16, 9.19, 9.21, 9.23, 9.24, 9.25 and 9.26 of this Report.		
	11.1.2	A disciplinary hearing is convened to determine whether CSO has contravened any of the provisions of the Company's Code of Conduct & Ethical Behaviour relating to the findings at 9.29, 9.30, 9.31 and 9.32 of this Report.		

- As soon as practicable body worn or hand held video recording devices are purchased and deployed on any occasion at the AGCC when a use of force on a prisoner(s) is planned, where a use of force may be reasonably foreseen as well as during any CERT 1 response to an incident involving prisoners.
- 11.1.4 Prior to deployment, a local procedure is implemented at the AGCC regulating the use and deployment of body worn and hand held video recording devices.
- 11.1.5 Prior to deployment, training is delivered to all custodial staff (including Supervisors and Managers) at the AGCC on the requirements for use and deployment of body worn and hand held video recording devices.
- 11.1.6 The requirement to consult the relevant Head Office database on the status of any former employee (before making any offer of employment) is promulgated to all HRM and General Managers.



28 January 2016

Investigation Report Accepted/ Not-Accepted.

Managing Director

The GĚO Group Australia Pty Ltd

28 January 2016