

GPO Box 3123  
Brisbane QLD 4001

Level 2  
North Tower Green Square  
515 St Pauls Terrace  
Fortitude Valley QLD 4006

Tel.: 07 3360 6060  
Toll-free: 1800 061 611  
(in Queensland outside  
Brisbane)

Fax: 07 3360 6333

mailbox@ccc.qld.gov.au  
www.ccc.qld.gov.au

ABN 32 164 714 360

Our Reference: [REDACTED]  
Contact Officer: Dr Rebecca Denning

**IN-CONFIDENCE**

14 August 2018

Professor Mark Halsey  
Flinders University  
[REDACTED]  
Adelaide, South Australia 5001

Via email: [REDACTED]

Dear Professor Halsey

**Re: Invitation to participate in Taskforce Flaxton Public Hearing**

I refer to previous email correspondence with [REDACTED], Senior Research Officer dated 16 July 2018 where you informally accepted an invitation to participate in a public hearing as a content expert in the identification of corruption risks within correctional environments and best practice strategies to address these risks. Our previous Inquiries have established that there is no replacement for hearing directly from experts and as Chairperson of the Crime and Corruption Commission (CCC) I would like to extend a formal invitation to you to be an expert witness at the Operation Flaxton public hearing.

**Background to the hearing**

The CCC is a statutory body set up to combat and reduce the incidence of major crime and corruption in the public sector in Queensland. The CCC has received a number of allegations of corrupt conduct within Queensland Corrective Services (QCS) facilities. The allegations involve a range of conduct including, but not limited to:

- assault/use of excessive force
- misuse of authority to benefit (oneself or another) or to cause detriment (including harassment)
- failure of duty (including failures to comply with legal, policy or reporting obligations)
- misuse of information
- drug-related offences.

The number of allegations has been increasing and it is reasonable to also suspect a level of non-reporting in the sector.

In investigating allegations of corrupt conduct within QCS facilities, the CCC has identified a number of possible systemic issues. The CCC commenced Taskforce Flaxton in March 2018 to examine these issues with a view to raising standards of integrity relevant to detecting, managing and preventing corruption risks associated with these facilities.

In May 2018, the CCC commenced a public hearing in relation to Taskforce Flaxton.

The purpose of the hearing was to examine:

- Corruption and risks of corruption in QCS facilities (including 14 prisons (two managed under private contracts), and work camps).
- Features of the legislative, policy and operational environment that may enable corrupt conduct to occur or are vulnerable to corrupt conduct.

**Invitation to participate in the hearing**

The CCC is conducting two further hearing days on 28 and 29 August 2018. This block of hearings will focus on reforms to better prevent, detect and deal with corruption in correctional centres.

The CCC recognises that you have significant expertise in the identification of corruption risks within correctional environments and best-practice strategies to address these risks. In particular, your co-authored book *Tackling Correctional Corruption: An Integrity Promoting Approach* and literature review on correctional corruption prepared for QCS has greatly informed our thinking about corruption risks and the implementation of anti-corruption frameworks and strategies. I invite you to share your expertise with the CCC by participating in the hearing. As an expert witness, you will be asked to comment on: corruption risks in correctional centres including the unique features of the prison environment; anticorruption frameworks; risk assessment and mitigation including culture and situational prevention measures; and identifying and dealing with corruption including reporting systems. This would be done in a question and answer format, and we anticipate that you would be involved for one or two hours.

**Attending the hearing**

Should you accept this formal invitation, you will be required to attend the CCC on Tuesday 28 August 2018 at 10:30AM. The CCC is located at Level 2, Green Square, North Tower, 515 St Pauls Terrace, Fortitude Valley. There are some procedures and rules that apply during CCC hearings that my staff will discuss with you closer to the date.

I appreciate you indicating whether you accept this invitation by **Friday 17 August 2018**. Please respond to Dr Rebecca Denning (Director, Policy and Research) via [REDACTED] or [REDACTED].

Yours sincerely

[REDACTED]

**A J MacSporran QC**  
**Chairperson**